Barriers and Enablers to Task Shifting for Caesarean Sections in sub-Saharan Africa: A Scoping Review

DOI: 10.29063/ajrh2019/v23i3.13

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Abstract

Task shifting of Caesarean-sections to non-physician clinicians (NPCs) has raised concerns over NPCs’ competences and rationale of using them in facilities where medical doctors (MDs) are scarce to provide mentorship. We conducted a scoping review to provide an update on NPCs’ contribution to C-sections including barriers and enablers to task shifting. Using the PRISMA Flow Diagram, we identified 15 eligible articles from Google Scholar, PubMed and Africa Index Medicus using specific search terms and a pre-established inclusion criterion. All 15 studies characterised NPCs: their names, training, challenges and enablers to task shifting. NPCs performed 50%-94% C-sections. Outcomes of such C-sections were comparable to those performed by MDs. Enablers included supportive policies, pre-existing human resources for health shortage, well-resourced health facilities and supervision of NPCs. Weak health systems were major barriers. While NPCs make a significant contribution to accessing C-section services, there is need to address challenges to fully realize benefits. (Afr J Reprod Health 2019; 23[3]: 149-160).

Keywords: Task shifting; task sharing; caesarean section, associate clinicians; comprehensive emergency obstetric care; clinical officers; non-physician clinicians

Résumé

Le transfert de tâches des césariennes à des cliniciens non médecins (CNP) a suscité des inquiétudes quant aux compétences de ces derniers et aux raisons de les utiliser dans des établissements où les médecins ne sont pas en mesure de fournir un mentorat. Nous avons procédé à un examen de la portée afin de fournir une mise à jour de la contribution des CNP aux césariennes, y compris les obstacles et les facteurs permettant le transfert de tâches. À l’aide du diagramme de flux PRISMA, nous avons identifié 15 articles éligibles de Google Scholar, PubMed et Africa Index Medicus en utilisant des termes de recherche spécifiques et un critère d’inclusion préétabli. Les 15 études ont toutes caractérisé les PNJ: leurs noms, leur formation, leurs défis et les moyens de transférer des tâches. Les PNJ ont réalisé des césariennes de 50% à 94%. Les résultats de telles césariennes étaient comparables à ceux obtenus par les médecins. Les catalyseurs incluaient des politiques de soutien, des ressources humaines préexistantes pour lutter contre la pénurie en matière de santé, des établissements de santé disposant de ressources suffisantes et la supervision des CNP. La faiblesse des systèmes de santé constituait un obstacle majeur. Bien que les CNP apportent une contribution importante à l’accès aux services des césariennes, il est nécessaire de relever les défis pour tirer pleinement parti des avantages. (Afr J Reprod Health 2019; 23[3]: 149-160).

Mots-clés: Transfert de tâches; partage de tâches; césarienne, cliniciens associés; soins obstétricaux d'urgence complets; officiers cliniques; cliniciens non Médecins
Introduction

Sub-Saharan Africa (SSA) has the highest maternal mortality ratio (MMR) of 546/100,000 and accounts for 66% of the global maternal mortality burden\(^1\). Shortage of medical doctors (MDs) and specialist obstetricians has been blamed for the high maternal mortality (MMR) ratios in the region\(^2\)\(^3\). Task shifting is increasingly being utilised by many countries in sub-Saharan Africa (SSA) as a stop-gap measure to alleviate shortage of professional health workforce\(^4\)\(^-\)\(^8\). Task shifting has been reported as having potential to increase both access and coverage to maternal and child health services by expanding roles of MDs and obstetricians through the utilisation of NPCs\(^9\)\(^-\)\(^12\). Although non-physician clinicians (NPCs), also known as associate clinicians, have for a long time performed obstetric surgery in SSA, the potential has not been fully exploited\(^6\)\(^,\)\(^13\). Some countries have viewed task shifting with scepticism and doubted capacity of NPCs to perform quality obstetric surgery\(^6\)\(^,\)\(^13\) while others referred to task shifting as controversial\(^14\)\(^-\)\(^15\). We conducted a scoping review to provide an update on (i) characteristics of NPCs and their contribution to the provision of C-sections services and (ii) barriers and enablers of task shifting for C-sections. A greater understanding of the nature of task shifting for C-sections is likely to help policy makers to make decisions for adopting or scaling up this strategy, thus contributing to universal coverage of maternal and newborn care.

Methods

We utilized the scoping review methodology as we found it most suitable\(^16\)\(^-\)\(^17\) in identifying, analysing and summarising relevant research literature from PubMed/Medline, African Index Medicus (AIM), and Google Scholar. The inclusion criteria were: (i) studies on task shifting of C-sections from MDs to NPCs; (ii) studies published in English conducted in SSA from 2007 to May 2017. The following terms were used individually and in combination: task shifting, task sharing, caesarean sections, comprehensive emergency obstetric care, clinical officers, assistant medical officers, associate clinicians, non-physician clinicians, mid-level health workers and obstetric surgery using the Boolean operator “AND.” We used the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) to guide the review process. Google scholar indicated 19,600 records in the data base, but only 1,000 records were accessed after browsing through 100 pages. Pub/Med yielded 412 articles and AIM yielded 8. Thus, total records accessed from the 3 data bases were 1420. Following removal of 165 duplicates, 1255 records remained. Initial screening was conducted based on title, language and geographical region where the study was carried out, making 1227 records ineligible, and 28 records remained. Based on the abstracts, further 10 records were excluded for not meeting the inclusion criteria. Full articles for the remaining 18 articles on task shifting and C-sections in SSA for the past 10 years were identified and assessed for eligibility. Out of these, 3 were excluded; The remaining fifteen articles were included in the final scoping review (Figure 1).

Data abstraction

We designed a template that ensured abstraction of relevant data. To determine nature of studies, we extracted study objectives, design, sample size, outcome variables and statement of results summary. To determine nature of NPCs, we extracted cadre names and type of trainings. For the contribution to meeting C-section demand, we extracted the proportion of C-sections performed by NPCs. We also extracted data on challenges and enablers.

Results

Fifteen studies met our inclusion criteria. Five studies were conducted in Tanzania and three in Ethiopia. Mozambique and Burkina Faso had two each while Malawi, Uganda and Zambia had one study each. All studies (N=15) described enablers and challenges. Other studies focussed on percentage and quality of C-sections by NPCs (n=10), training of NPCs (n=6), cost-effectiveness of utilising NPCs (n=3), HRM outcomes (n=2), perceptions (n=1) and policy (n=1).
Figure 1: PRISMA diagram showing the process of the search of included studies
Nomenclature of C-sections providers

Health workers utilised for task shifting purposes have been collectively referred to as NPCs, associate clinicians, mid-level health workers, non-doctors and non-surgeons. However, there are specific country-based nomenclatures to describe C-section care-providers. In Tanzania, they were called AMOs\textsuperscript{6, 11, 15}. In Malawi, they were called clinical officers while Ethiopia called them Emergency Surgical Officers (ESOs)\textsuperscript{5, 13}. Burkina Faso, Mozambique and Zambia referred to them as attaché’s de santé’ en chirurgies, Técnicos de Cirurgia (TCs) and medical licentiate practitioners (MLPs)\textsuperscript{19} respectively (Table 1).

Training models for NPCs that provide C-section services

Six studies described different training Models (Table 1). Burkina Faso, Ethiopia, Malawi, and Zambia offered university degrees. Tanzania and Mozambique were offering advanced diplomas.

The contribution of NPCs towards meeting the need for C-Section services

The proportion of C-sections performed by NPCs was equal to or greater than those performed by MDs. In Burkina Faso and Ethiopia, NPCs performed 50\textsuperscript{20} and 94\textsuperscript{13} C-sections respectively. In yet another study in Tanzania, all 2980 C-sections were conducted by AMOs in 10 health centers which did not have MDs\textsuperscript{11}.

Performance of NPCs and quality of care

10 studies found no significant differences between NPCs’ and MDs’ performance of C-sections\textsuperscript{4, 6, 13, 21}. This was based on four outcome measures of (i) risk indicators for which C-section was performed; (ii) Maternal or fetal death, (iii) post-operative major complications and length of hospital stay. However, in contrast to these positive outcomes, two studies in Burkina Faso found that NPCs performed 12\% of C-sections without medical justification\textsuperscript{22} and a higher neonatal mortality was recorded in C-sections performed by NPCs\textsuperscript{20}.

Cost effectiveness of C-sections performed by NPCs

The cost of training, deploying and utilising técnico de cirurgia in Mozambique was found to be only 27\% compared to that of physicians\textsuperscript{23}. Another evaluation was conducted in Ethiopia using the extended cost-effectiveness analysis framework\textsuperscript{24}. In addition to analysing costs, the study also analysed the impact of task shifting policy in making C-section accessible; universal public financing policy that makes services affordable; and how these policies might impoverish intended beneficiaries if opportunity costs like transport and accommodation were not taken care of. This is the only study that we found that evaluated the impact of policies. Results of the cost-effectiveness analysis framework indicated that without travel vouchers for beneficiaries, such policies may paradoxically induce poverty. However, a study in Burkina Faso found that training and deploying MDs to perform C-sections was more cost-effective given that neonatal outcomes were significantly better with MDs\textsuperscript{20}. Notwithstanding this, the study concluded that investment in NPCs was a viable and rational option given the high attrition rate of MDs.

Enabling factors for task shifting

Two types of enablers were identified; factors influencing policy change and factors influencing scaling up and enhancing practice. All the 15 studies corroborated on factors that stimulated adoption of task shifting as high MMR, limited access to quality maternal health services coupled with human resource shortage. Evidence showed that Tanzania introduced AMO programme in 1963\textsuperscript{21}, Malawi in 1976\textsuperscript{4}, and Mozambique in 1994\textsuperscript{23} with Ethiopia commencing the programme in 2006\textsuperscript{13}. A study in Ethiopia cited research evidence and lessons learnt from Tanzania and Malawi as factors that finally led Ethiopia to adopt task shifting for C-sections\textsuperscript{13}. Enablers for enhancing practice mentioned in a Malawi study included donor support in infrastructural development where hospitals and operating theatres were constructed and equipped adequately. A similar experience in Tanzania was
Challenges of task shifting for C-sections

Numerous challenges were described in all 15 studies (Table 2). Concerns were raised about capacity for decision making and clinical skills of NPCs, sometimes leading to unnecessary C-sections and referrals\(^\text{13, 22}\). Human resources management challenges included unavailability of anaesthetists\(^{11}\), conflicts between surgeons and NPCs\(^{13}\), poor remuneration, lack of incentives, demotivation\(^{20-23}\), unclear career ladder\(^{20}\), unnecessary absenteeism and inadequate supervision\(^{22, 25}\). Training challenges included inadequate numbers of trained cadres resulting in persistent HR deficits, limited exposure to cases for practising competences and lack of recognition of qualifications\(^{8, 25}\). Reported operational challenges included shortage of equipment and essential supplies (anaesthetic drugs, antibiotics, suction machines, blood)\(^{3, 6, 11}\), weak referral system, sub-optimal CEmOC service availability and poor health information management system as mostly data on case fatality rates were missing\(^{3, 21}\).

Discussion

Our review brought out the diversity in nomenclature and training programmes for NPCs that provide C-Sections in SSA. This diversity brings confusion to role expectations. For example, a clinical officer in Tanzania is not expected to perform C-sections until he/she undergoes a further 2-year competency-based training to become an AMO\(^{26}\). The clinical officer in Malawi has gone through an advanced training and internship and is mandated to perform major surgery\(^4\). With this confusion of differences in nomenclature and role expectations, the NPCs may have challenges in finding employment across countries\(^{12}\). Findings have demonstrated that in SSA, task shifting using NPCs contributes to saving lives through C-sections.
### Table 2: Summary of studies included in the scoping review and key findings

<table>
<thead>
<tr>
<th>No</th>
<th>Author (year)</th>
<th>Country</th>
<th>Study Objectives</th>
<th>Study Design</th>
<th>Outcome measures</th>
<th>Sample size</th>
<th>Percentage of CS by NPCs</th>
<th>Summary statement of findings</th>
<th>Challenges</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Chilopora <em>et al.</em> (2007)</td>
<td>Malawi</td>
<td>To validate advantages/disadvantages of delegating major obstetric surgery to non-doctors, quantify proportion and quality of work by NPCs</td>
<td>Prospective study</td>
<td>Proportion of C-sections by NPCs, Maternal &amp; neonatal deaths, post-operative complications</td>
<td>2131 obstetric surgery records from all 38 hospitals</td>
<td>88%</td>
<td>Clinical officers perform most C-sections and outcomes comparable to that of doctors</td>
<td>Low quality of internship at district hospitals</td>
</tr>
<tr>
<td>2</td>
<td>Ellard <em>et al.</em> (2016)</td>
<td>Tanzania</td>
<td>To explore CEmONC impact on maternal and neonatal mortality and challenges at work places</td>
<td>Retrospective record review, prospective performance monitoring</td>
<td>Maternal/neonatal deaths, health systems indicators, service provision indicators</td>
<td>36 trainees</td>
<td>**</td>
<td>No significant difference key on obstetric outcomes</td>
<td>Shortage of supplies, equipment, infrastructure, poor health management systems, resistance from senior doctors</td>
</tr>
<tr>
<td>3</td>
<td>Galukande <em>et al.</em> (2013)</td>
<td>Uganda</td>
<td>To assess health workers and managers views on surgical task shifting</td>
<td>Mixed methods</td>
<td>Views on task shifting, Surgical procedures most performed</td>
<td>37 key informants, 24 FGDs at 24 sites in 15 districts.</td>
<td>**</td>
<td>TS viewed positively by the majority but policy, rewards, supervision, acceptance, are pre-requisites</td>
<td>Perceived increase in mortality, demotivation, inadequate equipment, resistance, lack of supervision, and rewards</td>
</tr>
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<td>4</td>
<td>Gessessew <em>et al.</em> (2011)</td>
<td>Ethiopia</td>
<td>To assess contribution of NPCs to CEmOC</td>
<td>Retrospective review of obstetric records</td>
<td>Proportion of C-sections by NPCs Maternal and neonatal outcomes.</td>
<td>11,059 obstetric surgeries over a period of 3 years</td>
<td>63.30%</td>
<td>Mean hospital stay and patient outcomes similar to C-sections by doctors</td>
<td>C-section rate remains lower than minimum recommended by the WHO</td>
</tr>
<tr>
<td>5</td>
<td>Gobeze <em>et al.</em> (2016)</td>
<td>Ethiopia</td>
<td>To assess access CEmOC and surgical competences and decision-making skills of ESOs</td>
<td>Qualitative and quantitative Retrospective record review</td>
<td>Proportion of C-sections by NPCs, Post-operative hospital stay and haemoglobin levels</td>
<td>4075 patients, records from 8 hospitals over a period of 3 years</td>
<td>94% of surgeries by ESOs of which 62.6% were C-sections</td>
<td>ESOs increased access to emergency services, skill for decision-making excellent</td>
<td>Skill mix, essential supplies &amp; equipment, conflicts between NPCs and surgeons</td>
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<tr>
<td>No</td>
<td>Author (year)</td>
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<tr>
<td>6</td>
<td>Hounton et al. (2009)</td>
<td>Burkina Faso</td>
<td>To evaluate effectiveness and cost effectiveness of alternative training strategies to increase access to emergency obstetric surgery</td>
<td>Retrospective cross-sectional facility-based survey of C-section deliveries</td>
<td>Mothers’ and newborns’ case fatality rates, Costs of performing C-sections, Incremental cost effectiveness ratios</td>
<td>2305 records in 2 years in 12 hospitals.</td>
<td>50%</td>
<td>Non-specialist doctors are cost-effective but training substitutes is a viable option</td>
<td>Demotivation, lack of supervision, no clear-cut career, no salary review</td>
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<tr>
<td>7</td>
<td>Kouanda et al. (2013)</td>
<td>Burkina Faso</td>
<td>To assess the level and determinants of C-sections with no medically justified indicators for low risk women</td>
<td>Retrospective analysis of C-Section records for low risk women.</td>
<td>Factors associated with C-sections done with no medically justified reason</td>
<td>300 Low risk women in 10 referral hospitals.</td>
<td>**</td>
<td>Clinical officers associated with a 12% risk of unnecessary C-sections</td>
<td>Lack of skills and inadequate supervision implicated for unnecessary C-sections</td>
</tr>
<tr>
<td>8</td>
<td>Kruk et al. (2007)</td>
<td>Mozambique</td>
<td>To compare training, deployment and surgical productivity of AMOs and specialist physicians</td>
<td>Cost Analysis Desk review of budgets and C-section performance reports</td>
<td>Surgical productivity - proportion of AMO contribution,</td>
<td>12,178 major obstetric surgery performed by 47 MDs and 53 TCs</td>
<td>57%</td>
<td>Training, deployment and productivity costs for TCs were all far less than MDs</td>
<td>Limited capacity to train more NPCs. Results cannot be applied to other countries with different country contexts.</td>
</tr>
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<td>9</td>
<td>McCord et al. (2009)</td>
<td>Tanzania</td>
<td>To determine quantity and quality of obstetric surgery performed by AMOs</td>
<td>Prospective study of all complicated deliveries</td>
<td>Proportion of C-sections performed by NPCs, Maternal/ neonatal outcomes</td>
<td>1087 C-section records in 14 district hospitals</td>
<td>87%</td>
<td>Difference between AMO and MDs, performance not significant.</td>
<td>Inadequate blood supply. Unmet C-section need</td>
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<tr>
<td>10</td>
<td>Nyamtema et al. (2016)</td>
<td>Tanzania</td>
<td>To determine feasibility and impact of decentralizing CEmONC services in underserved areas using NPCs.</td>
<td>Operations research</td>
<td>Proportion of C-sections performed by NPCs</td>
<td>2,890 records over a period of 4 years in 10 health centers</td>
<td>&quot;100%&quot;</td>
<td>Upgrading, equipping health centres, training NPCs in CEmONC; increase access to CEmOC &amp; reductions in referrals</td>
<td>inadequate supplies; drugs; staff; incentives. Absenteeism</td>
</tr>
<tr>
<td>11</td>
<td>Nyamtema et al. (2011)</td>
<td>Tanzania</td>
<td>Addressing skill mix needs through a 3-months training course of AMOs in</td>
<td>To determine if the 3-months CEmOC course for facility</td>
<td>Improved access to CEmOC: number of C-sections, **</td>
<td></td>
<td>107%</td>
<td>CEmOC coverage improved, referrals reduced</td>
<td>Limited exposure to cases for practising competences, Structured</td>
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<tr>
<td>No</td>
<td>Author (year)</td>
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<td>12</td>
<td>Pereira <em>et al.</em> (2011)</td>
<td>Tanzania</td>
<td>To calculate met need for CEmOC and to document contribution of AMOs and MDs</td>
<td>Retrospective survey or obstetric surgery</td>
<td>Proportion of CS-sections performed by NPCs</td>
<td>4599 major obstetric surgeries from 16 hospitals</td>
<td>85%</td>
<td>Despite AMO performing most CS-sections, unmet need remains high at 23%</td>
<td>Weak referral system, CEmOC service availability sub-optimal, Missing CFR data</td>
</tr>
<tr>
<td>13</td>
<td>Pereira <em>et al.</em> (2007)</td>
<td>Mozambique</td>
<td>To document surgery by TCs, To elucidate retention of TCs at district level.</td>
<td>Retrospective document reviews, qualitative work histories</td>
<td>Proportion of obstetric surgeries by TCs and MDs, Proportion of TCs and MDs retained for 7 years</td>
<td>59 MDs and 34 TCs in 34 district hospitals</td>
<td>92%</td>
<td>Retention better with AMOs.</td>
<td>inadequate number being trained and HR deficit being the major impediment in meeting MDGs</td>
</tr>
<tr>
<td>14</td>
<td>Shrim <em>et al.</em> (2016)</td>
<td>Ethiopia</td>
<td>To determine how Universal Public Financing (UPF), Task shifting and Support for opportunity cost policies expand access to surgery</td>
<td>Extended cost-effectiveness analyses methodology</td>
<td>No. of deaths and number of cases of poverty averted</td>
<td>**</td>
<td>**</td>
<td>UPF +task shifting + Support for opportunity cost had greatest impact on health</td>
<td>Uncoordinated policy implementation</td>
</tr>
<tr>
<td>15</td>
<td>Gajewski <em>et al.</em> (2017)</td>
<td>Zambia</td>
<td>Describe MLPs roles, contributions &amp; challenges</td>
<td>Qualitative</td>
<td>roles, contributions &amp; challenges</td>
<td>43 Health professionals</td>
<td>**</td>
<td>MLPs increase access to emergency &amp; elective surgery</td>
<td>Lack of professional recognition, Conflict with MDs</td>
</tr>
</tbody>
</table>
Studies conducted in Ethiopia, Malawi, Mozambique and Tanzania, reported high proportions of 94%, 88%, 92%, 87% of C-sections performed by NPCs compared to MDs respectively. NPCs alleviate HRH crisis; improve access to CEmOC, contribute to universal health coverage, reduce MMR, avert maternal disability; thus, contribute to the attainment of the third Sustainable Development Goal. However, all the countries where studies were conducted were still unable to provide all the essential C-sections services and the HR crisis continues, implying sub-optimal utilisation of task shifting. Inadequate institutional training capacity and resistance by academic institutions to recognise NPCs were reported as contributory to sub-optimal utilisation of task shifting. The challenges that we found, corroborated those of a systematic review by Lawn et al, that revealed an association between poor intrapartum outcomes and weak health systems.

Cost effectiveness studies have shown that investing in training, deployment and utilising NPCs for C-sections costs much less than the costs associated with use of MDs and obstetric specialists. As such, investing in NPCs would be a rational policy decision for under resourced countries.

This review showed that maternal and fetal outcomes of C-sections performed by NPCs were comparable with those performed by MDs, a factor on which quality of C-sections by NPCs was based. UNFPA introduced a process indicator of CFR where MMR of 1% or below is acceptable performance. However, some researchers argue that this UNFPA indicator gives an impression that it is acceptable for a certain number of women to die at child birth. We recommend studies on quality of C-sections performed by both MDs and NPCs to give credence to comparability. Only two studies reported negative NPCs’ performance (high neonatal CFR), and unnecessary C-sections. However, these challenges can be addressed through refresher courses, mentoring, coaching and supportive supervision of NPCs.

Although task shifting for C-section is a technical clinical issue, it is also an HR aspect. We found only two studies that specifically investigated retention of NPCs in Mozambique and Zambia. There is need to investigate other HR indicators such as adherence to staffing norms, vacancy rate, turnover rate, absenteeism, rural/urban distribution, supervision, staff satisfaction, percentage of total budget spent on staff salaries and their impact on health outcome indicators. These challenges are known to weaken performance of health systems in Africa.

With regards to task shifting policy, our review revealed two aspects namely; the paucity of policy impact evaluation studies and lack of commitment to implement policies in a coordinated manner. These observations are consistent with findings of a survey on tracking policies and practices of countries experiencing HRH crisis. Researchers found that only 42% of countries increased investment in HR development over a period of 4 years. We also found that that NPCs work in challenging environments where there are shortages of supplies, equipment and infrastructure. Similar observations were made in a study that assessed the impact of poor funding for surgical task shifting in 132 district health facilities in 8 LMICs, including Tanzania, Liberia, Sierra Leone and Gambia.

The study revealed that all health facilities had some shortfalls in basic infrastructure, water, electricity, oxygen, and functioning anaesthetic machines although surgical procedures were being performed. Resistance to task shifting for C-sections by some policy makers and senior academics and the controversy surrounding task shifting has been documented. Other studies found that task shifting for C-sections is considered unethical as it subjects vulnerable women to substandard care. Such negative perceptions may impede the implementation and scaling up of task shifting. There is therefore need for policy makers and program managers to address perceptions to maximise on the contribution of NPCs in meeting the C-section need.

Limitations

Our search strategy only focussed on 3 data bases hence we may have excluded some eligible studies indexed elsewhere and in grey literature.
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Furthermore, our sample comprised of articles published in English, dating ten years back for practical reasons, implying that studies in other languages and those earlier than 2007, were excluded. In addition, studies that covered task shifting for surgery without specifying C-sections were excluded as it was difficult to know if C-sections were included. Given that our search may have not been exhaustive our conclusions and recommendations should be considered in that context. As typical for scoping reviews, the rigor of the research processes was not assessed, hence bias in the results of the reviewed papers cannot be discounted given that most studies used the retrospective records review design that may be affected by selection bias, recall bias, missing and incomplete documentation. This is an indication that more studies, preferably systematic reviews and meta analyses studies need to be conducted to enhance credibility of findings.

Conclusion

Evidence has demonstrated that task shifting for C-sections, implemented through trained NPCs continues to play a critical role in improving access to services in SSA where MDs are scarce. NPCs’ performance is of good quality as it was found to be comparable with that of doctors despite differences in the rigour and duration of the training programmes for the two cadres. It is evident that HR crisis, coupled with high MMR and reports of quality performance by NPCs, stimulated adoption of task shifting for C-sections. Utilising NPCs was shown to be cost-effective and to have potential to alleviate HRH crisis especially where doctors are scarce. However, many operational and HRM challenges that impede implementation of task shifting for C-sections were noted and need to be addressed if full benefit of investing in NPCs is to be realised.

Acknowledgements

This study received financial support from the College of Health Sciences of the University of KwaZulu-Natal through PhD studentship bursary awarded to Matinhure S. Authors are grateful to Mr. Martin Steven Mapunda from the Tanzania Ministry of Health, Community Development, Gender, Elderly and Children, Department of Human Resources for Health Planning, for his assistance in and searching for research articles on task shifting.

Contribution of Authors

SM contributed to the development of the concept, conducting document search, screening of identified documents based on the predetermined inclusion criteria, abstracting data, synthesis of findings, drafting of the manuscript and revised it to its final form with inputs from the co-authors. MJC contributed to the refining of the concept, provided the overall direction for the development of the manuscript, reviewed the draft manuscript and provided comments, contributed to the revision and finalization of the manuscript. Both authors have read and approved the final version for submission and publication.

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